

Customer and Stakeholder Engagement: Norwich Mile Cross

On 30 November 2022 we announced the closure of 114 branches, including our branch at Norwich Mile Cross. The following provides detail of the stakeholder engagement we have undertaken, and feedback received, since our announcement.

Customer and stakeholder contact

On 20th and 23rd January, we wrote to all regular users of this branch. The letters advised customers of the reasons behind our decision and effective date of closure. They also provided customers with details of the nearest alternative HSBC UK branch, alternative ways to continue to access their usual banking services and how to access the closure Impact Assessment.

We wrote to Chloe Smith, Constituency MP, on 30 November 2022 to advise of our decision to close the branch and offered to meet to explain the reasons and how we would be supporting all our customers during this period of change.

At announcement we also wrote to a number of key stakeholders. These included:

- Post Office
- HM Treasury
- Cash Action Group
- CBI
- British Chambers of Commerce
- Which?

On 23 January 2023 our Local Director additionally wrote to the following key local stakeholders to advise of our decision to close:

- Samantha Sansom, Post Office Area Manager
- Council Leader, Norwich City Council
- Clerk to the Parish Council
- Local Chamber of Commerce & Trade
- Norwich Library
- Age UK
- Alzheimer's Society
- Citizens Advice
- Community Money Advice
- RNIB
- British Red Cross
- Salvation Army
- Oddfellows Unity Friendly Society
- The Therapy Centre
- Affinity Trust

We published an Impact Assessment on our public website. The assessment provides further details on the reasons behind our decision, the information used, the nearest HSBC UK and Post Office branches, alternative ways to bank and how to contact the bank for additional support. To view these reports just scan the QR code or visit <https://www.hsbc.co.uk/branch-finder>. Copies are also available in the closing branch.



Posters have been displayed at the branch with information on the nearest HSBC UK branch and cash machine as well as the nearest Post Office counter.

We provided extensive training to our branch teams in order that they could fully support both personal and business customers with accessing alternative ways to bank. Following this training our branch staff have been proactively engaging with customers, particularly those who are reliant on the branch services, to help them look at the alternatives that are available, including the services provided by the Post Office.

We have also been engaging with the nearest Post Office counters to the branch to ensure they know we are closing, are aware of the services they can provide to our customers and to address any queries or concerns they may have in meeting the needs of our customers.

Customer and stakeholder reaction/feedback

- Our Local Director George Hemstock met with Alice McDonald and some local councillors remotely on Thursday 15 December, and with Chloe Smith MP remotely on 9 January. Both wanted to know why the decision had been made to close the branch as it remains busy. They were concerned about the impact on constituents and businesses, especially given the current cost of living crisis and wanted to know if staff would be impacted. George shared our post closure programme and what we would be doing to engage with and support the local community. He also shared information about the Post Office which was really helpful, although some concerns were raised about a local Post Office which has seen footfall fall recently.
- General customer sentiment was disappointment that the branch was being closed as this branch is easy to access and has free parking available. The staff within the branch have been actively supporting these customers and discussing the counter services available at the Post Office along with other alternatives.
- Calls to vulnerable customers have been well received and they have generally welcomed the opportunity to discuss the branch closure as a follow-up to the letter they received. During these calls we have taken the time to understand our customers' specific circumstances, which has allowed us to provide our customers with information on the services that may be suitable for them.

Follow up action taken

- We have been supporting customers in setting up telephone and digital banking. The branch team have been speaking to customers who use the branch, educating them on how to navigate mobile and internet banking, which will enable them to complete transactions using these channels.
- We have offered customers the opportunity to attend a HSBC@Home session focused on alternative ways to bank. HSBC@Home is our digital education programme and has been designed to educate and upskill customers on a range of topics from digital tools and services to fraud and financial fitness.
- The branch has been speaking with customers who have no access to a compatible device for online banking, about our community tablet programme. This programme supports customers getting online and educates them in how to navigate online and mobile banking.
- The branch team will be holding Pop Up events once the branch closes. Our branch experts will be on hand to offer important advice on how to reduce the risk of fraud on your account, give guidance and support on the different ways customers can do their banking, including the services available at the Post Office and help with queries about our products and services.

Contacting the bank after closure

Following the closure of this Branch, if you have any questions or need advice on how to access our services, you can contact us in the following ways:

- Visit us at <https://www.hsbc.co.uk/waystobank/>
- Contact us on 03457 404 404 (+44 1226 261 010 from outside the UK). Currently open 8am-8pm every day. Here you can:
 - Get help with your day-to-day banking enquiries
 - Talk to us about your closing branch
- Visit any HSBC UK Branch (branch hours can vary so please check our website before you visit at <https://www.hsbc.co.uk/branch-finder>)

Braille, Large Print and Audio copies of this document can be provided upon request.